

Prosperous Staffordshire Select Committee

Tuesday, 10 October 2017

10.00 am

Oak Room, County Buildings, Stafford

NB. Members are requested to ensure that their Laptops/Tablets are fully charged before the meeting

John Tradewell
Director of Strategy, Governance and Change
2 October 2017

A G E N D A

1. **Apologies**
2. **Declarations of Interest**
3. **Minutes of the Prosperous Staffordshire Select Committee held on 12 September 2017** (Pages 1 - 8)
4. **Update on Flood Risk Management** (Pages 9 - 20)
Report of the Cabinet Member for Commercial
5. **Work Programme** (Pages 21 - 28)
6. **Exclusion of the Public**



The Chairman to move:-

“That the public be excluded from the meeting for the following items of business which involve the likely disclosure of exempt information as defined in the paragraphs of Schedule 12A (as amended) of the Local Government Act 1972 indicated below”.

Part Two

(All reports in this section are exempt)

nil

Committee Membership

Ann Beech	Jeremy Pert
Tina Clements	David Smith
Maureen Compton	Simon Tagg (Chairman)
Keith Flunder	Bernard Williams
Julia Jessel (Vice-Chairman)	Paul Woodhead
Rev. Preb. M. Metcalf	Candice Yeomans

Note for Members of the Press and Public

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Recording by Press and Public

Recording (including by the use of social media) by the Press and Public is permitted from the public seating area provided it does not, in the opinion of the chairman, disrupt the meeting.

Minutes of the Prosperous Staffordshire Select Committee Meeting held on 12 September 2017

Present: Simon Tagg (Chairman)

Attendance

Ann Beech	Rev. Preb. M. Metcalf
Tina Clements	David Smith
Maureen Compton	Bernard Williams
Keith Flunder	Paul Woodhead
Julia Jessel (Vice-Chairman)	Candice Yeomans

Also in attendance: Mark Deaville and Gill Heath

Apologies: Jeremy Pert

PART ONE

49. Declarations of Interest

Paul Woodhead declared an interest in the item on Staffordshire's Library Strategy in his capacity as a volunteer at his local library, and on the item on Staffordshire's Safer Roads Partnership as he was a member of a Community Speed Watch group.

50. Minutes of the Prosperous Staffordshire Select Committee held on 31 July 2017

RESOLVED – That the minutes of the meeting of the Prosperous Staffordshire Select Committee held on 31 July 2017 be confirmed and signed by the Chairman.

51. Staffordshire's Libraries Strategy

Members considered a report outlining a proposed Strategy for Staffordshire's Libraries offer for 2018-21. The paper included an assessment of progress to date following the implementation of the new delivery model in April 2016 and evidenced the impact of the introduction of Community Managed Libraries (CMLs), on which members received three case studies. The paper also outlined a proposed strategy for further service development supported by technology and described how the existing community focused model would be expanded to realise further MTFs savings.

The Libraries and Arts Service invited comments from the Select Committee on the current and proposed Library Offer. This would help shape the future development of Staffordshire County Council's Strategy for their Library Services from 2018-21. Members' views were also sought on the principles to determine where community management or self-service was considered as an option and on the principles proposed for the future planning of the Mobile and Travelling Library Service.

Members considered a range of statistics around membership, visits, virtual visits, items issued, pc bookings, the Summer Reading Challenge, bus passes issued and volunteers. During the first phase of transformation no libraries had been closed and all 43 libraries remained part of the statutory network, with 20 libraries managed and delivered by the Council and 23 libraries becoming Community Managed and Delivered by April 2018. 19 libraries would be managed and delivered by community organisations, or South Staffordshire and Shropshire Healthcare NHS Foundation Trust (SSSFT) by the end of October 2017. The Committee were informed that Library visits, issues and new members continued to decrease in line with national trends.

The Libraries Transformation Programme – part 1 had delivered savings of £1.675m, however further savings of £1.3m have been identified in the MTFs between 2018 and 2021 (part 2). There was a need therefore to continue transforming Staffordshire Libraries to enable the delivery of these savings and ensure a sustainable library service for the future. Consequently, subject to Cabinet approval and to comply with the statutory duty, it was proposed that Staffordshire Libraries explore and consult on the following:

- The introduction of self-service libraries
- An increased number of community managed libraries
- Options for any community libraries that have not yet transferred to Community Management
- Reviewing and re-modelling the Mobile and Travelling Library Service

Members' views were sought on the principles that would help to inform the criteria which could determine where community management or self-service could be considered as an option for each community:

1. Community Management could be considered at the least well used libraries.

OR

2. Community Management could be considered for any library where based on the existing model, the service considers that the opportunity for community management could be tested.
3. Self-service could be considered for all SCC libraries.

OR

4. Self-service could be considered for any library where the service considers that the opportunity for self-service could be tested, with the core staffed hours determined by the current level of use.
5. For some libraries this could result in consulting on more than one option.

The proposals would go to Cabinet in October and with their agreement a period of informal consultation would commence in November and December 2017, with a formal 12 week public consultation period from 5 January to 30 March 2018.

To ensure that the Mobile and Travelling Library Service could continue to deliver a service to rural or isolated communities, it was proposed that the public would be consulted on a set of principles which would inform the future planning of mobile routes, as follows:

1. Mobile and Travelling library stops will take account of the location of static libraries to ensure that duplication of service is not taking place. It is proposed that Mobile and Travelling Libraries will generally visit locations outside a 2 mile radius of a static library. However there could be exceptions identified through the public consultation that will need to be considered in the final proposals taking into account:

- a. The needs of areas of deprivation
 - b. The needs of hard-to-reach groups
 - c. How connected communities are in terms of access to transport to reach static libraries and accessibility to online services and information through internet access
2. Based on performance of the last 2 years, where a Mobile or Travelling library has not received at least 5 visitors within a community, a Mobile or Travelling library service will **not** continue.
 3. Each community identified as needing a Mobile or Travelling library service through this review will receive 1 Mobile or Travelling library visit at least once every 4 weeks. This will maximise access to the service across the county.
 4. The duration of the Mobile or Travelling library stops will be for a minimum of fifteen minutes. Length of stop time will depend on the level of use at each stop.
 5. Continuation of service to those in greatest need is a priority. We will consider carefully how the needs of the vulnerable, the elderly and other protected groups can be met if there is a recommendation to change the service in their community. Alternative ways of ensuring service delivery will be explored during the consultation and recommended in the final proposals.
 6. All routes and stops will be reviewed on an annual basis.

Members congratulated officers from the library service on the number of volunteers they had recruited and trained to date. However concern was expressed over any reduction in the level of service, and the decrease in library visits, issues and new members. In relation to the proposals for self-service libraries, concern was expressed over public safety and the possibility of damage or theft. Questions were also raised about the vetting system for the issue of swipe cards. Libraries have a significant role to play in providing health information, enhancing life skills and creating community cohesion and therefore it was essential that extensive consultation took place. Members were informed that the decline in issues, visits and membership was a national trend. The national task force is undertaking in-depth research on these trends and the outcomes will be examined and Staffordshire will consider whether there is any best practice, innovation or steps that we can take to halt the decline. With regard to concerns over safety, officers had spoken to a number of other authorities who had introduced self-service libraries and there had been no issues with security or damage. The library space would be closely monitored via CCTV, and a help desk would be available to respond to any queries or concerns. In relation to swipe cards, there would be a face to face induction, together with a requirement to sign up to an acceptable use policy. It was acknowledged that it would be really important to consult widely on how Staffordshire residents wanted to use the Library Service. Consequently the twelve week consultation would be extensive, and the Library Service would follow best practice guidelines.

In lengthy discussion, members reflected on their experiences in their own areas and agreed that it was important to share best practice and ideas for income generation. They noted that a number of libraries had been developed as community hubs and agreed that this helped to keep the community engaged and involved. The Select Committee were informed that the SSSFT and the CML's now had regular networking meetings to discuss issues, and share good practice and ideas for income generation. Members requested a further update on the future role and relationship with SSSFT, given the decline in footfall at libraries, and questioned whether their involvement in the management and delivery was a long-term sustainable solution. It was suggested that

members in the areas where libraries were managed by SSSFT could use their Local Member Priority Meeting Groups to investigate progress with the contract. Officers pointed out that they would be undertaking an annual review, and would use this as a basis for a robust conversation on the SSSFT's plan for the future. Members were reassured that there was continual forward planning as the service had to reflect societal and technological changes. Officers also looked at best practice regionally and nationally and investigated options for adapting this and bringing it to Staffordshire. Members also requested a more detailed breakdown of the nature of visits to libraries. Officers acknowledged that the service was data rich and that more work could be done around analysing this.

Members recognised that not all libraries needed to deliver the same things, and that the services offered by individual libraries should be tailored to the needs of the local community. It was queried whether it would be possible for other public services to connect in with the mobile library service when visiting rural communities. A question was also raised about possible links between local authors and the library service.

The Select Committee were informed that when the consultation had been completed and the results analysed recommendations would be brought back to them prior to being taken to Cabinet.

RESOLVED – That:

- a) the comments from the Select Committee on the current and proposed library offer be used to help shape the future development of Staffordshire County Council's Strategy for the Library Services 2018-21;
- b) the principles outlined above to determine where community management or self-service is considered as an option be agreed;
- c) the principles outlined above which will inform the future planning of the Mobile and Travelling Library Service be endorsed;
- d) in areas where the local library is managed by SSSFT Members to consider investigating progress with the contract through their Local Members' Priority Meetings; and
- e) a more detailed breakdown of the nature of the visits to libraries be provided to Members in due course.

52. Staffordshire Safer Roads Partnership

Members received a report and presentation on the Staffordshire Safer Roads Partnership (SSRP). They were informed that it was set up in 2001 with the aim of bringing partner organisations together to reduce road casualties in Staffordshire and Stoke-on-Trent. The current key partners were: Staffordshire County Council; Stoke-on-Trent City Council; Staffordshire Police; Staffordshire Fire and Rescue Service; and Highways England.

The joint governance group for the SSRP agreed in January 2016 to strengthen the governance of the Partnership. This prompted a redesign of the governance arrangements, delivery model and staffing structure to ensure that the future work of the Partnership would receive appropriate direction and scrutiny. Members were informed that a key element to note was that the SSRP did not exist as an autonomous entity. It

was an informal collaboration designed to improve road safety through sharing resources and skills across all partner organisations. It planned to use a range of measures including Education, Engagement, Enforcement and Engineering to support a wider culture change that would see excessive speed and careless behaviour on our roads as socially unacceptable.

The Cabinet Member informed the Select Committee that twelve years ago 438 people were killed or seriously injured in Staffordshire and Stoke-on-Trent on our roads, which included 81 fatalities. Last year the figure was 370, which included 30 fatalities, a significant improvement. His vision was not only that this figure would constantly reduce but that it would become zero.

Under the new governance arrangements a Strategic Board was set up, comprised of political representatives of partner organisations and representatives from wider organisations such as public health and RoSPA. This provided strategic direction, and was responsible for financial decision making and scrutiny. There was also an Operational Board, comprised of senior members of partner organisations. This managed operational delivery and made recommendations to the Strategic Board. A Core Team was also established comprised of a Strategic Governance and Commissioning Manager from Staffordshire County Council, an Education and Training Co-ordinating Manager from Staffordshire Fire and Rescue Service, and an Insight and Intelligence Officer from Stoke-on-Trent City Council. Members were presented with a chart showing statistics of casualties by year and their severity. This showed a consistent downward trend. However the figures had shown an increase from 2015 owing to a change in recording practices and this would be monitored.

Members were given pictorial examples of the types of initiatives which came under Education, including a range of education provided at schools, immersive experiences with emergency services, posters, and running National Driving Offender courses on behalf of Staffordshire Police. Examples of Engineering initiatives included vehicle activated signs, the redesign of a junction on the A515 to make it safer, and modified crash barriers as part of a motorcycle safety exercise. As part of Engagement, examples included speed indicator devices, wheelie bin stickers, community speed watch and an event held for motor bikers. In relation to Enforcement Members were informed that there were three combined red light and speed cameras, 259 Gatso cameras, 3 average speed camera systems and 6 Camera Vans in the County.

Statistics on the outcomes of speeding offences showed that 50% of offenders chose to attend a speed awareness course, 35% accepted a fixed penalty, 10% received a court summons, and 5% were cancelled.

With regard to funding a large part of this came from offender courses such as Speed Awareness, which included a nationally set cost recovery element returned to the enforcement authority. There was also external funding from undertaking enforcement on behalf of Highways England (motorway roadwork enforcement and Smart motorway cameras) and Network Rail (a national project using cameras at level crossings).

A Road Safety Grant Fund had been launched in Summer 2017. This was open to community groups in Staffordshire and Stoke-on-Trent and involved £200k of

Partnership funding over 2 years. There would be a funding round every 6 months and grants would be considered for bids up to £5,000.

The Forward Plan for the Partnership included the following aims:

- Improve the use of data and intelligence to support road safety interventions
- Coordinate activity across partner organisations to avoid duplication or gaps in delivery
- Evaluate interventions to ensure they are effective and efficient
- Work with our communities to develop their input and involvement
- Review how enforcement is used and determine which future technology will be required
- Consider how to best use media and marketing to promote a change in driving culture

A Member commented on the expense of introducing a speed limit to a village and suggested that if a pot of funding was made available it may be better spent giving members the opportunity to buy into a pool of temporary or permanent speed control devices. He also queried what had caused the noticeable reduction in casualties year on year from 2007 in particular. It was pointed out that Community Speed Watch and local community initiatives such as “Ditch the Distraction”, “20 is Plenty” and “Think Bike” had had an immense impact and achieved positive results.

The Partnership was keen for Parish Councils and people from local communities to approach them with bids for funding for local projects from the Road Safety Grant Fund.

In relation to road traffic casualties Members queried whether it was possible to differentiate between major and minor roads, and also if Community Speed Watch Groups could be given the opportunity to use technology to be more proactive in catching people using mobile phones whilst driving. They were informed that it was possible to provide statistics for different road types. It was recognised that Community Speed Watch Groups wanted to develop and do more, for example around mobile phone use and weight restriction enforcement and the SSRP would continue to develop and investigate new technology in response to this. A Member expressed the view that there was a need to engage more volunteers on Community Speed Watch Groups as they also needed to address the issue of parking around schools. He queried whether it might be possible to use the Speed Awareness course to encourage people to volunteer to take social responsibility. It was also suggested that it would be helpful to share equipment across Groups. However, the Speed Awareness was a national course and there were restrictions on local content being included. The Partnership was trying to develop and support Community Speed Watch Groups more, and were aware that some Groups felt that they were not receiving enough support from the Police, and were having discussions on this around special constables and other interventions, within the limited resource available.

In a wide ranging discussion, it was noted that there were a number of enforcement issues including HGVs with foreign number plates, littering, smoking in cars and generally anti-social and dangerous driving. The Cabinet Member assured the Select Committee that enforcement was an issue that would continue to be investigated and Government would continue to be lobbied on road safety legislation. In relation to inconsiderate parking around schools it was suggested that Members could challenge

their MP around the introduction of a ruling that if a child lived within the catchment area they should walk to school, or impose a ban on parking within a certain distance of schools at particular times of the day. Members agreed that prevention was better than cure, and the Cabinet Member pointed out that a lot of effort was made to educate children in schools and suggested that Members may find it interesting to go along to one of these high impact information sessions. A Member pointed out that there was a vehicle at Lichfield Fire Station which simulated a road traffic collision in a very realistic way, which could be used as a powerful teaching experience for children. Whilst it was recognised that Staffordshire was a leader in road safety there would be no complacency and work would continue to improve standards.

A Member commented that it should be possible to use the statistics to identify the best way of investing limited resources to reduce accidents as much as possible by looking at a breakdown of collisions in specific areas. They also queried whether additional guidance could be provided to Utility Companies undertaking work on roads, particularly around the positioning of signage and temporary traffic lights. A Member pointed out that under pilot legislation that was in place, a number of London Boroughs were charging Utility Companies £2,500 per day that the roadworks were in place. It was agreed that this could prove beneficial in encouraging work to be done more quickly and efficiently. The Chairman requested an email response on the option to levy a charge in this way. It was also requested that a link to the presentation be included in the Members' E-bulletin.

RESOLVED – That:

- a) the new governance structure and operating model of the Staffordshire Safer Roads Partnership be noted;
- b) the wide range of initiatives use to promote road safety across Staffordshire and Stoke-on-Trent with reference to the 4 Es: Education, Engagement, Engineering and Enforcement be noted;
- c) the need for ongoing review and development of road safety measures to continue to reduce road casualties be endorsed;
- d) the Cabinet Member investigate whether it is feasible to charge utility companies when roadworks take place and respond in writing to the Chairman; and
- e) the presentation be made available to all Members via the Members' E-bulletin.

53. Work Programme

The Select Committee received a copy of their draft 2017/18 Work Programme. They were informed that the Chairman and Vice-Chairman had met with the Scrutiny and Support Manager to discuss this, and it had been agreed that an additional meeting should be scheduled for 4 April 2018. Members noted the following amendments: that

- the item on the Impact on Staffordshire of Britain's Vote to Leave the European Union (EU), to Include the EU Funding Programme be referred to the All Party Member Group on External Relations
- the item on Superfast Staffordshire Broadband – Going Forward should be referred to the All Party Member Group on Improvement
- the item on the Sportshire Strategy and Major Events Evaluation should now be dealt with as a briefing note
- the item Heritage Lottery Fund Bid should now be dealt with as a briefing note
- the item on Hanford Energy be referred to the Corporate Review Committee

- the item on the Constellation Partnership be referred to the Corporate Review Committee
- the item on Rights of Way be the subject of a discussion between the Vice-Chairman and the Cabinet Member for Communities

RESOLVED – That the above amendments be noted.

Chairman

Local Members' Interest
All

Prosperous Staffordshire Select Committee – 10th October 2017

Update on Flood Risk Management

Recommendations

That the Select Committee:

1. Notes progress with regard to the County Council's responsibilities as Lead Local Flood Authority (LLFA) for Staffordshire.
2. Notes the new collaborative working arrangements for providing flood risk management services to Walsall, Sandwell and Wolverhampton Councils.
3. Notes progress on local flood alleviation schemes, the challenges that the national Partnership Funding system presents for small schemes and supports a call for government to simplify the process for funding local flood alleviation works.
4. Receives an update on preparation for a severe flood event as discussed at the Prosperous Staffordshire Select Committee in May 2016.

Report of Cllr Mark Deaville, Cabinet Member for Commercial

Summary

5. The Select Committee is being asked to note progress being made on flood risk management responsibilities, including our work in partnership with other local authorities, work with Local Planning Authorities to promote sustainable development, Flood Alleviation Schemes and work with emergency planners to prepare for a severe flood event.
6. Previous papers at the Select Committee have provided an all-round update on the service. As the service has now been established for over five years, this paper seeks to explore the key issues and challenges for SCC. The focus of the Flood Risk Management Team is on internal property flooding, over the doorstep level of a property.

Report

Background

7. Following the severe flooding during the summer of 2007 and a number of legislative changes, the County Council became a Lead Local Flood Authority (LLFA), with various powers and statutory duties to manage and co-ordinate local

flood risk management activities. Local flood risk means flooding from surface water (overland runoff), groundwater and smaller watercourses (known as Ordinary Watercourses). The County Council does this by working together with other organisations including the Environment Agency, which manages flooding from generally larger rivers (known as Main Rivers, such as the River Trent); the Sow and Penk Internal Drainage Board (IDB) managing low lying areas around Stafford; District, Borough, Parish and Town Councils and infrastructure / utility providers, such as Severn Trent Water, United Utilities and Highways England.

8. There are both strategic and operational elements to the role of LLFA. Strategically, the Council need to develop, maintain, apply and monitor a Local Flood Risk Management Strategy. Operationally, the County Council investigates flooding incidents, holds a flood risk management asset database and has powers to designate third party assets where they have an impact on flood risk. The County Council also regulates land drainage activities, including consenting to works and enforcement on Ordinary Watercourses outside of the Sow and Penk IDB area. Additionally, in 2015, the LLFA became a statutory consultee for major planning applications for sustainable drainage designs.

Key updates on flood risk management service delivery

New collaborative working arrangements

9. In April 2017, SCC entered into Service Level Agreements with Walsall Council, the City of Wolverhampton Council and Sandwell Councils to provide flood risk management services on their behalf. This will generate an income of around £0.5m over the next three years. To provide these services, the Flood Risk Management Team restructured and increased its capacity by 2.2 FTEs. The Business Case put forward has allowed the Flood Risk Management team to offer a £30k/ year saving in revenue budget for the next three years.

Flood investigation

10. SCC has a duty to investigate flooding incidents and formal flood reports are prepared when five or more properties in a locality have been affected by internal flooding.
11. Between the 8th and the 17th of June 2016, the weather was characterised by warm, humid conditions with sporadic thunderstorms that flooded around 30 properties. The areas worst affected were to the south and west of Leek, Cannock and areas adjoining the Black Country in the south.
12. Following the flooding, LLFA Officers liaised with members of the public, Councillors and partner organisations to understand more about what happened and what actions could be put in place to reduce the chance of a repeat event. A formal flood report has been produced and published online that contains high level information on the areas affected and an action plan.

Progress and challenges delivering local flood alleviation schemes

13. Local flood alleviation schemes are primarily funded by national Flood Defence Grant in Aid that SCC can bid for. The process of allocating and accessing this funding is incredibly complex. The amount of funding allocated rarely covers the full cost of a scheme as it is mainly based on the number of houses protected rather than the scheme cost. This naturally favours larger river and coastal schemes delivered by the Environment Agency because they protect more properties in the same location. Local flood schemes by contrast tend to be aimed at resolving flooding to a smaller number of properties dispersed across a wider area, but where there are complex and frequent flooding issues.
14. To top up funding so a scheme can proceed, SCC need to seek contributions from regional flood alleviation funds, local authorities, other flood management partners, other funding streams such as environmental projects and the businesses and communities that are at risk of flooding. This system is known as 'Partnership Funding'. Experience to date is that additional funding is challenging to find for small projects. SCC have had some success securing regional flood alleviation funds, known as Local Levy, but this fund is now limited and fully allocated within the River Trent catchment until 2021.
15. SCC has no specific capital fund for flood alleviation work. Capital funding in SCC is dealt with corporately, therefore any capital required will be considered against other requests for funding from highways, transport, economic regeneration, schools etc. often making it challenging to secure SCC capital funds. However, as the Flood Risk Management Team now sits in the Highways Department we will be assessing how capital funding for flooding fits within the wider highways capital budget.
16. The Partnership Funding system is very complex and officers are required to report in detail on each and every scheme on a monthly basis to the Environment Agency as well as using SCC systems. This takes up a disproportionate amount of Officer time.
17. SCC have been successful in bidding for over £2.7m of external flood alleviation monies between 2015 and 2021. Since 2010 over £0.5m of external funding has been used to deliver schemes in Elford, Kinver, Moreton, Codsall, Bilbrook, Stone, Leekbrook and Lower Tean. A variety of approaches are being taken, depending on the circumstances, including Property Level Resilience, culvert works, diversion work and upstream natural flood management. Schemes are currently being developed for Kidsgrove, Marchington, Rolleston, Barton-under-Needwood, Essington, Huntington, Perton, Endon, Shenstone, Kinver, Great Wyrley, Wheaton Aston, Hatherton, Bilbrook, Clifton Campville, Harlaston and Wimblebury. We are exploring the feasibility of future schemes for Bishops Wood, Uttoxeter, Upper Tean, Fole and Oakamoor.
18. Flooding rarely comes from one source and we have been working with partner organisations to deliver schemes both led by ourselves and others. For example, we have supported the Environment Agency to deliver a scheme for the Rising Brook in Rugeley, which was successful in securing Stoke and Staffordshire Local

Enterprise Partnership funding. We have also worked with Severn Trent Water at Codsall on a scheme that manages both sewer and surface water flood risk.

19. The area at highest risk of flooding in the County is Burton-on-Trent, with an estimated 7,300 properties at risk of flooding from the River Trent and over 1,000 at risk of surface water flooding. We are working in partnership with the Environment Agency and Severn Trent Water on a long term strategy for flood risk management for the town, with over £15m allocated nationally to upgrade the flood defences, as well as plans to rationalise maintenance responsibilities for small watercourses and land drainage improvements.
20. In addition, a project has also started for Burton, Tamworth and Fazeley to raise awareness of the risk of flooding behind flood defences and simple actions people can take should the worst happen and those defences become overtopped or fail. This is in light of the severe flooding experienced in Cumbria and York and aims to make our communities more aware of and resilient to such flooding.
21. The County Council is also opening a bidding scheme for communities to deliver Small Scale Flood Alleviation Projects within Staffordshire for 2017/2018. Applications can be made for up to £5,000 per location to be used for works, studies or projects that will mitigate known flood risk in an area. The grant is available to Town Councils, Borough and District Councils, Parish Councils, Community Groups and Flood Action Groups. Applications forms must be submitted by 30th November 2017. The vast majority of these grants will be externally funded through Local Levy.

Land drainage work

22. In Staffordshire, there is watercourse network of nearly 5,000km. Around 600km of this is regulated by the Environment Agency, 175km by the Sow and Penk IDB and 4,000km by SCC. Our regulatory role includes consenting works that are likely to affect flows in an Ordinary Watercourse and enforcement to rectify unlawful and damaging or potentially damaging work that could cause flooding. Legally, a landowner is responsible for a watercourse passing through or under their land and this is known as 'Riparian' ownership.
23. In the County there are nearly 8,000 culverts – pipes that take watercourses under roads or property. There are nearly 300km of culverted watercourses and the exact location and condition of much of the network is unknown. This is due in part to the rapid expansion of many of our urban areas during the industrial revolution and the gradual ad hoc covering of watercourses in rural areas where historically they had formed the village sewer.
24. As a result many of the culverted watercourses are problematic. There is limited knowledge of these by landowners, many of whom may not have the means to carry out maintenance or repair, for example, due to lack of access or where long culverts pass under land owned by a number of different people. A lack of regular maintenance coupled with the age of many of the assets (in many cases over 100 years) means that the culvert network is vulnerable to blockage and failure. There

are instances of this happening locally – for example in 2008 the Rising Brook culvert collapsed under Brook Square in Rugeley town centre.

25. The County Council has a very limited fund for land drainage investigations and no provision for improvements as the vast majority of the flood risk management revenue budget covers staff costs. A budget pressure of £100k/ year for such improvements is being proposed through the MTFS process.

Statutory consultee for planning applications

26. For many years, the County Council had been expecting to become a Sustainable Drainage Systems (SUDS) Approving Body and would have been responsible for approving, adopting and maintaining SUDS on new developments. The purpose of SUDS is to mimic natural drainage, significantly reduce surface water runoff and improve water quality. Typical SUDS measures include rainwater harvesting, permeable paving, swales, ponds and landscaped attenuation areas that only hold water after rainfall.
27. Implementation of this legislation was delayed indefinitely and is now unlikely to come forward. Instead, in April 2015 the LLFA became a statutory consultee to the planning process. When considering planning applications for major developments, Local Planning Authorities (LPAs) must consult the County Council on the management of surface water. LPAs need to ensure that, through the use of planning conditions or planning obligations, there are clear arrangements in place for the lifetime maintenance of SUDS.
28. As LLFA we provide technical advice on the surface water drainage strategies and designs put forward for new developments. Our role is to check that these are in line with relevant SUDS standards and guidance and that the new development will not increase flood risk either off site or to future users of the development.
29. In 2016/17 we responded to 520 major planning applications within Staffordshire and 375 non major planning applications. Whilst we are not under a statutory duty to respond to non major applications, we have developed a risk based system for LPAs to send us the applications at highest risk of localised flooding. Preventing properties being built in high flood risk areas will always be the most effective form of flood risk management. For example, the Environment Agency estimate that for every £1 spent influencing planning applications, there are £10 of flood damages avoided.
30. We have also worked with seven other West Midlands LLFAs, LPAs, Water Companies and the Environment Agency to produce a SUDS Handbook for developers and LPAs to supplement national guidance. This sets out the planning process locally, local SUDS design guidance and SUDS Standards and sets out the LLFA requirements for Drainage Strategies supporting major developments. This was publically consulted on in 2016 and no major changes were required. The final SUDS Handbook has been published on the County Council website and we are working with LPAs to write the local SUDS standards into local planning policy.

31. The change of approach nationally from a SUDS adopting authority to one that works via planning approvals means that the ongoing adoption and maintenance of SUDS is still unresolved nationally. No one authority or company has responsibility and on a site by site basis developers have to come up with local solutions. There is a strong possibility that some of the private maintenance arrangements being put in place will not maintain SUDS as private maintenance companies often fail. LPAs have limited resources for planning enforcement and are likely to seek support from the LLFA. Pressure could then be put on the County Council to resolve the issues to prevent flooding from occurring.

Preparedness for a severe flood event

32. In May 2016, a paper was taken to the Select Committee that explored how prepared SCC is for a severe flood event similar to those experienced in December 2015 in Cumbria, Lancashire and York. It explored our role as Lead Local Flood Authority, Highways Authority and Category 1 Emergency Responder and how likely the County Council would be to cope in such severe circumstances, highlighting the issues likely to occur.

33. It sought approval from Members for the next steps to improve preparedness for a severe flood event. The table below provides an update on the actions from the paper.

<p>A A County Council-wide flood exercise based on the scenario of the Burton-on-Trent flood defences overtopping later in 2016/17 to test preparedness, Exercise Heron is being run by SCC and East Staffordshire Borough Council on the 6th February 2018 as part of a wider regional flood exercise simulating an extreme flood throughout the Trent catchment. It is at the planning stage and will exercise the operational response of services from across the County Council, Borough Council and strategic delivery partners, such as Amey, Entrust and social care providers. A post exercise report will be written and the outcomes will be used to improve our preparedness for an extreme flood.</p>
<p>B Supporting the Environment Agency to produce Incident Response Plans for key defended areas that make clear the roles and responsibilities of the different organisations. We are working with the Environment Agency to create locally specific Operational Flood Response Plans that clarify roles and responsibilities related to a flood defence in an emergency.</p>
<p>C Identifying the critical road network to ensure it is as resilient as practical to extreme weather conditions, and D Taking forward a new gulley emptying cycle that takes a risk based approach The Flood Risk Management Team have supported SCC Highways with this work by providing data and information and feeding into asset lifecycle plans</p>
<p>E Working with the Environment Agency, District and Borough Councils and Water Companies on a rolling six year programme of new or improved flood alleviation schemes. An update on this work is covered above.</p>

F Working with the National Flood Forum, an Independent Charity, to work with communities and local businesses to raise awareness of the risk of flooding and increase community resilience,

The National Flood Forum have worked with communities in Bishops Wood, Rolleston-on-Dove, Bilbrook and Codsall, Endon and Eccleshall to set up local Flood/ Drainage Action Groups. Such groups work in partnership with the relevant agencies to collectively discuss flood alleviation issues and hold rolling action plans for flood alleviation work.

SCC and emergency response partners have also worked with the existing Marchington Flood Action Group to develop a community road closure scheme. This will allow the community to legally close the road on behalf of SCC when the Marchington Brook floods, preventing vehicles driving through floodwaters and sending bow waves of water into properties.

G Implementing the recommendations locally of the National Flood Resilience Review that is due to report in November 2016.

Work is being undertaken by the Staffordshire Local Resilience Forum Flood Working Group to take these forward and in particular a change of focus for Multi Agency Flood Plans to plan more specifically for the highest flood risk areas (which in Staffordshire for river flooding are Burton, Tamworth and Fazeley).

34. The May 2016 paper also recommended that a Staffordshire Flood Summit was held. The Flood Summit has not yet progressed as priority has been placed instead on working with Risk Management Authority partners including the Districts and Boroughs, Environment Agency, Severn Trent Water, United Utilities and Sow and Penk Internal Drainage Board to establish the Staffordshire Flood Network. As Members will be invited to this summit, it has also been delayed until after the May 2017 elections. The Flood Risk Management Team plan to now work with the Staffordshire Flood Network to establish how such as forum could proceed.

Conclusion

35. The authority has made considerable progress implementing the responsibilities as Lead Local Flood Authority to the extent that it has now been able to sell these services to others and generate an income and cost saving in the process.
36. Notable challenges nationally for LLFAs include the lack of clarity from central government over who should adopt and maintain Sustainable Drainage Systems on new developments and an overly complicated system for obtaining capital flood alleviation funds. The national funding system would benefit from being simplified with funding devolved to a local level.
37. There are no legal implications of the recommendations as essentially the report describes how we are fulfilling our legal requirements to plan for and respond to flooding under various different pieces of legislation (The Highways Act 1980; The Civil Contingencies Act 2004 and the Flood and Water Management Act 2010).

Link to Strategic Plan

The people of Staffordshire will:

- Be able to access more good jobs and feel the benefits of economic growth, and
- Feel safer, happier and more supported in and by their community.

Flood Risk Management supports this by developing strategies and actions at a County and community level to reduce the risk of flooding for Staffordshire residents.

Link to Other Overview and Scrutiny Activity

Prosperous Staffordshire Select Committee, 16th May 2016, Flood Risk Management Cabinet, 21st October 2015, Sign off of the Local Flood Risk Management Strategy

Prosperous Staffordshire Select Committee, 18th December 2014, Flood Risk Management update

Community Impact – A Community Impact Assessment is not relevant to this paper. One was completed for the Cabinet sign off of the Local Flood Risk Management Strategy in October 2015.

Contact Officer

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Appendices/Background papers:

Appendix A – Schedule of Flood Risk Management (FRM) Priorities for 2017/18

Flood and Water Management Act 2010

Staffordshire Local Flood Risk Management Strategy 2015

Staffordshire SUDS Handbook 2017

June 2016 Flood Investigation

Appendix A: Schedule of Flood Risk Management (FRM) priorities for 2017/18

Local FRM Strategy Objective	Priorities	Status
1. Develop a strategic understanding of flood risk from all sources	Develop flood risk management webpages for Staffordshire and the Black Country that are consistent and customer focussed.	Work being scoped out
	Digitise and streamline the process for investigating flooding.	Work being scoped out
	Complete June 2016 Flood Investigations for Sandwell and Walsall.	Started
	Identify flood risk priority locations in Sandwell, Walsall and Wolverhampton.	Work being scoped out
	Support partners to undertake a Surface Water Management Plan for Burton-on-Trent.	Work being scoped out
	Work with water companies to identify a forward programme of work where there are shared priorities for their next investment period of 2020 to 2025.	Started
	Work with Highways to use recent culvert modelling results to prioritise culverts for further investigation and investment.	Started
2. Promote effective management of drainage and flood defence systems	Complete our Land Drainage Enforcement Handbook to support future decision making.	Substantially complete
	Streamline process for applying for land drainage consent, including online payments and online self-assessment	Substantially complete
	Work with Infrastructure Plus to develop processes for Amey to discharge land drainage conditions for HS2.	Ongoing
	Work with Infrastructure Plus to support lifecycle planning for flood defence and drainage assets	Started

3. Support communities to understand flood risk and become more resilient to flooding.	Roll out Community Flood Resilience Grants	Started
	Marchington Community Road Closure Scheme	Substantially complete
	Support the establishment of Eccleshall Flood Action Group.	Complete
4. Manage local flood risk and new development in a sustainable manner	Implement charging for pre application advice	Substantially complete
	Continue to streamline our Statutory Consultee processes and systems to be as efficient as possible	Ongoing
	Support the updates to relevant Local Planning Authority Core Strategies e.g. Staffordshire Moorlands, Joint Black Country etc. to write the Local SUDS Standards into planning policy.	Ongoing
5. Achieve results through partnership and collaboration	Complete Staffordshire, Sandwell, Walsall and Wolverhampton Preliminary Flood Risk Assessments	Complete
	Develop the Staffordshire Flood Risk Management Team Plan	Complete
	Develop the Black Country Flood Risk Management Delivery Plan	Substantially complete
	Produce the annual monitoring statement for the Staffordshire and Shropshire Local Flood Risk Management Strategy	Started
	Work with the Staffordshire Flood Network to establish how a Staffordshire Flood Summit might proceed (this next meets in November).	Not yet stated
6. Be better prepared for flood events	Plan for and help facilitate Exercise Heron (severe flood at Burton) in February 2018	Started
	Support an update to the Multi Agency Flood Plan (waiting for revised government guidance)	Not yet stated
	Burton and Tamworth Flood Awareness Campaign	Started

7. Secure and manage funding for flood risk management in a challenging financial climate	Flood alleviation schemes at Kidsgrove, Rolleston, Barton-under-Needwood, Huntington, Stretton, Endon, Essington and Shenstone.	Started
	Support the Environment Agency to complete the Rugeley Flood Alleviation Scheme	Substantially complete
	Secure further funding for the five year Staffordshire Natural Flood Management project and a retrofit SUDS project for Rugeley.	Started
	Develop schemes where feasible and secure funding for Perton, Kinver, Marchington, Bishops Wood, Uttoxeter, Upper Tean, Fole, Oakamoor, Waterhead Brook (Wolverhampton) and Tower Street (Walsall).	Started
	Develop a South Staffordshire Property Level Resilience scheme for Great Wyrley, Wheaton Aston, Hatherton, Bilbrook, Clifton Campville, Harlaston and Wimblebury.	Started
	Support the Environment Agency to develop schemes where feasible for Sandyford Brook (Stafford), Burton-on-Trent, Leekbrook and Thimblemill and Hobnail Brooks (Sandwell).	Started
	Support Severn Trent Water to develop a scheme for Cheslyn Hay.	Substantially complete



Prosperous Staffordshire Select Committee Work Programme 2017/18 (draft)

This document sets out the work programme for the Prosperous Staffordshire Select Committee for 2017/18.

The Prosperous Staffordshire Select Committee is responsible for scrutiny of highways infrastructure and connectivity, flood and water management, education, learning and skills. As such the statutory education co-optees will sit on this committee. The Council's Business Plan 2017-18 states the Council's Vision: A "Connected Staffordshire"...where everyone has the opportunity to prosper, be healthy and happy. The Plan states three population outcomes – Access more good jobs and the benefits of economic growth; be healthier and more independent and feel safer, happier and more supported. This Committee's work is aligned to the outcome: Access more good jobs and the benefits of economic growth. The Business Plan has seven business commissioning priorities – Great Place to Live; Living Well, Resilient Communities; Best Start; Ready for Life; Right for Business and Enjoying Life. The work of this Committee is aligned to the relevant commissioning priority/priorities.

We review our work programme at every meeting. Sometimes we change it - if something important comes up during the year that we think we should investigate as a priority. Our work results in recommendations for the County Council and other organisations about how what they do can be improved, for the benefit of the people and communities of Staffordshire.

County Councillor Simon Tagg

Chairman of the Prosperous Staffordshire Select Committee

If you would like to know more about our work programme, please get in touch with Tina Gould, Scrutiny and Support Manager, 01785 276148 or by emailing tina.gould@staffordshire.gov.uk

Work Programme Items carried over from 2016/17

Item	Date of meeting when item is due to be considered	Link to Council's Business Plan Commissioning Priorities	Details	Action/Outcome
<p>1. Library Strategy (item formerly referred to as Libraries in a Connected Staffordshire-Mobile and Travelling Library) – monitor and review outcomes, and Future Operating Model for Staffordshire's Arts Service and the Shire Hall (Future of Shire Hall now to be considered as part of Penda Property Partnership discussions by Corporate Review Committee) Cabinet Member: Gill Heath Lead Officer: Janene Cox/Catherine Mann</p>	<p>12 September 2017</p>	<p>Enjoying Life</p>	<p>Pre-decision scrutiny Background to the Mobile and Travelling Library is that Members agreed to consider the effects of the mobile and travelling library service review following implementation. (Last considered on 12 October, 1 June 2015 as part of the wider Library review previously considered by PSSC on 23 January 2015).</p>	
<p>2. New item: Safer Roads Partnership Cabinet Member: Mark Deaville Lead officer: Mel Langdown</p>	<p>12 September 2017</p>	<p>Great Place to Live</p>	<p>Item proposed by Cabinet Member for Commercial.</p>	
<p>3. Update on Flood Risk Management Cabinet Member: Mark Deaville Lead Officer: Hannah Burgess</p>	<p>10 October 2017</p>	<p>Great Place to Live</p>	<p>To update Members on the Flood Risk Strategy.</p>	
<p>4. Review of Household Waste Recycling Provision (impact of charging for non-household waste) Cabinet Member: Gill Heath</p>	<p>2 March 2018</p>	<p>Great Place to Live</p>	<p>This item was called in and considered by the Corporate Review Committee on 26 October 2016. Members are asked to review the current arrangements that came into</p>	

Lead officer: Clive Thomson/Chris Jones			effect on 1.11.16.	
5. Countryside Estate Review Cabinet Member: Mark Winnington Lead Officer: Janene Cox/Emma Beaman	14 November 2017	Great Place to Live and Enjoying Life	Members have considered this item on 18.12.14, 4.9.15, 12.10.15 and 24.5.16. At their last meeting they asked that further consideration of larger sites be brought back to the Select Committee for pre-decision scrutiny and that local Members be engaged in discussions regarding the future of smaller sites.	
6. Supported Bus Network Cabinet Member: Mark Deaville Lead Officer: Clive Thomson	14 November 2017	Great Place to Live	This item was considered on 31 July and Members asked that it be brought back to the Committee following consultation.	
7. Infrastructure + - Action Plan (refresh) Cabinet Member: Mark Deaville Lead officer: James Bailey	14 November 2017 and then six monthly	Great Place to Live	Members have been regularly involved in scrutiny of the contract arrangements with Amey. Members to scrutinise the Improvement Plan and Performance Review.	
8. Highways Extra Investment Cabinet Member: Mark Deaville Lead officer: James Bailey	14 November 2017	Right for Business and Great Place to Live	Members are asked to scrutinise the county's investment in our road network. Members wished to consider the quality of repairs/failure rate.	
9. West Midlands Rail Contract Cabinet Member: Mark Winnington Lead Officer: Clive Thomson	14 November 2017	Right for Business and Great Place to Live	New franchise commences Oct/November 2017.	Briefing Note to be Circulated
10. Economic Growth Capital and Development Programme to include Overview of Regeneration Projects Cabinet Member: Mark Winnington Lead officer: Steve Burrows	15 December 2017 and then quarterly	Right for Business and Great Place to Live	Item proposed by the Corporate Director for Economy, Infrastructure and Skills.	

11. EU funding and European Social Funding Cabinet Member: Mark Winnington Lead officer: Nigel Senior	15 December 2017	Right for Business	This was on the work programme last year under the title EU Funding Programme, but not considered. The future of the Programme was unknown post-Brexit.	
12. Scrutiny Review of Impact of HGVs on Roads and Communities in Staffordshire – follow up of Executive Response Action Plan Cabinet Member: Mark Deaville Lead officer: Clive Thomson	15 December 2017	Great Place to Live	Members undertook a review of the impact of HGVs on roads in Staffordshire last year. Members are asked to continue to scrutinise the Executive Response Action Plan until all recommendations are completed or an explanation given. An initial Executive Response was scrutinised by the Committee on 13 September 2016.	
13. Skills and Employability Self-Assessment Cabinet Member: Mark Sutton Lead officer: Tony Baines/Preeya Buckley	18 January 2018	Ready for Life	Members are asked to consider this item on an annual basis pre Ofsted inspection of the service.	
14. Adult and Community Learning – Quality Improvement Plan Cabinet Member: Mark Sutton Lead officer: Tony Baines/Preeya Buckley	18 January 2018	Ready for Life	This Plan has been developed as a result of the Skills and Employability Self-Assessment. Members are asked to scrutinise the Plan.	
15. School Attainment and Improvement Cabinet Member: Mark Sutton Lead officer: Tim Moss	18 January 2018	Ready for Life	The Committee considers the progress of achievement in Staffordshire schools on an annual basis following the annual announcement of results by Ofsted.	
16. Post-16 Education Provision Cabinet Member: Mark Sutton Lead Officers: Tim Moss/Tony Baines	18 January 2018	Ready for Life	Item proposed by the Cabinet Member for Learning and Skills.	
17. Large scale Fly Tipping in Staffordshire	2 March 2018	Great Place to Live	The Select Committee's views are sought on how large scale fly tipping	

Cabinet Member: Gill Heath Lead officer: Clive Thomson/Chris Jones			is being managed. (Views of JWMB to be sought).	
18. School Funding for the Future Cabinet Member: Mark Sutton Lead Officer: Andrew Marsden	2 March 2018	Ready for Life	This item was proposed for addition to the work programme by Members at their March 2017 meeting.	
19. Economic Growth Capital and Development Programme to include Overview of Regeneration Projects Cabinet Member: Mark Winnington Lead officer: Steve Burrows	2 March 2018	Right for Business and Great Place to Live	Item proposed by the Corporate Director for Economy, Infrastructure and Skills.	
20. Delivering Housing in Staffordshire Cabinet Member: Mark Winnington Lead officers: Mark Parkinson	2 March 2018	Right for Business and Great Place to Live	Link to school funding for the future above.	
21. HS2 Cabinet Member: Mark Deaville Lead Officer: Clive Thomson	4 April 2018	Right for Business and Great Place to Live	Phase 2 under consultation.	
22. Sub-National Transport Body for East-West Midlands Cabinet Member: Mark Deaville Lead officer: Clive Thomson	4 April 2018	Right for Business and Great Place to Live		
23. Countryside Estate Review Cabinet Member: Gill Heath/Mark Winnington Lead Officer: Emma Beaman	4 April 2018	Great Place to Live Enjoying Life	Pre-decision scrutiny.	
24. Improving Attendance and participation in our schools and settings Cabinet Member: Mark Sutton Lead officer: Tim Moss/Karl Hobson	June 2018	Ready for Life	Members previously considered this matter at their meeting in September 2015 and requested that the Attendance Working Group report further progress, including specific intervention showing how the principles	

			and priorities work in practice; Post-16 changes and any impact these have on take up. 2017-18 Attendance figures not available until June 2018.	
25. Impact on Staffordshire of Britain's Vote to Leave the European Union to Include EU Funding Programme Cabinet Member: Philip Atkins/Mark Winnington Lead Officer: John Henderson/Darryl Evers		Right for Business	At the meeting on 26 July Members asked to be kept apprised of the impact on Staffordshire of Britain's vote to leave the European Union. Item on EU Funding Programme proposed by the Corporate Director for Economy, Infrastructure and Skills.	Referred to All Party Member Group – External Relationships
26. Superfast Staffordshire (Broadband) – Going Forward Cabinet Member: Gill Heath Lead officer: Clive Thomson/Paul Chatwin/Louise Clayton	To be advised	Right for Business	The Committee received a series of briefing notes on this matter in October 2013, October 2014 and July 2015. There has been no further scrutiny since this time.	Refer to All Party Member Group - Improvement
27. Hanford Energy Cabinet Member: to be advised	To be advised	Great Place to Live		Refer to Corporate Review
28. Sportshire Strategy and Major Events Evaluation Cabinet Member: Mark Winnington Lead Officer: Jude Taylor	? Briefing note	Enjoying Life	Strategy reviewed in December 2015. Members asked that future evaluation reports include a detailed cost benefit analysis and that any figures used to highlight the success of events should be robust. The negative impact on local communities of Sportshire events was acknowledged and the Select Committee wish to ensure that everything possible is done to mitigate these in future. An evaluation report of the 2017 Ironman event was requested to be brought to a Select Committee meeting approximately three months after the event.	Request Briefing Note
29. Constellation Partnership Cabinet Member: Mark		Right for Business	The Partnership is between two LEPs and 7 local authorities with Ministerial	Refer to Corporate Review

Winnington Lead officers: Mark Parkinson/Tony Baines			backing, and has an ambition to deliver 100,000 new homes and 120,000 new jobs by 2040.	
30. Heritage Lottery Fund Bid Cabinet Member: Gill Heath Lead officer: Janene Cox/Joanna Terry		Enjoying Life	Item proposed by Cabinet Member for Communities. Lottery bid being completed.	Briefing Note circulated
31. Rights of Way Cabinet Member: Gill Heath Lead Officer: Nicola Swinnerton		Great Place to Live	Issue regarding backlog of applications.	Vice Chairman to discuss this matter with Cabinet Member for Commercial and report back
32. County Farms Cabinet Member: Gill Heath		Right for Business	Item proposed by Cabinet Member for Economic Growth. Item could be broadened out to a wider issue re rural areas (food production; rural transport; role of county farms; land agents; hydroponics; Agritech)	For discussion at next triangulation meeting
33. Inward Investment Team Cabinet Member: Mark Winnington		Right for Business	Item proposed by Cabinet Member for Economic Growth	For discussion at next triangulation meeting
34. Small Businesses Cabinet Member: Mark Winnington		Right for Business	Item proposed by Cabinet Member for Economic Growth	For discussion at next triangulation meeting
35. Elective home education Cabinet Member Mark Sutton Lead Officer: Karl Hobson		Ready for Life	Item referred by Corporate Parenting Panel – August 2017 (NB Matter also referred to Safe and Strong Communities Select Committee)	

Working Groups				
36. Entrust Service Level Agreement Key Performance Indicator Working group Cabinet Member: Mark Deaville Lead Officer: Ian Turner/Karen Coker	Scrutiny and Support Manager to discuss timing with Chair/Vice Chair	Ready for Life	Following consideration of Education Support Services – Commissioning and Contract Performance on 22 January Members agreed to set up a Working Group to consider the review of KPIs and the information they	Committee agreed that new Members should be sought and a further meeting of the Group arranged. Chairman to discuss way forward with Cabinet Member for Commercial

			wished to scrutinise in future.	
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<p>Membership</p> <p>Simon Tagg (Chairman) Julia Jessel (Vice-Chairman) Ann Beech Tina Clements Maureen Compton Keith Flunder Vacancy Jeremy Pert David Smith Bernard Williams Rev. Preb. Michael Metcalf (Co-optee) Paul Woodhead (Co-optee) Candice Yeomans (Co-optee)</p>	<p>Calendar of Committee Meetings at County Buildings, Martin Street, Stafford ST16 2LH</p> <p>20 June 2017 – cancelled 31 July 2017 12 September 2017 10 October 2017 14 November 2017 15 December 2017 18 January 2018 2 March 2018 New date: 4 April 2018</p>
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